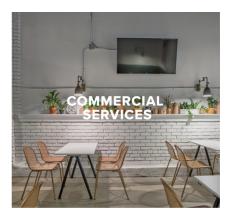


#### **Our Business Model**









- -Commercial collections began in 2014
- -Residential collections and Tilth soil were established in 2019
- -We officially became a worker cooperative in 2021!

# **Commercial Hauling Growth**

January 2020

January 2019



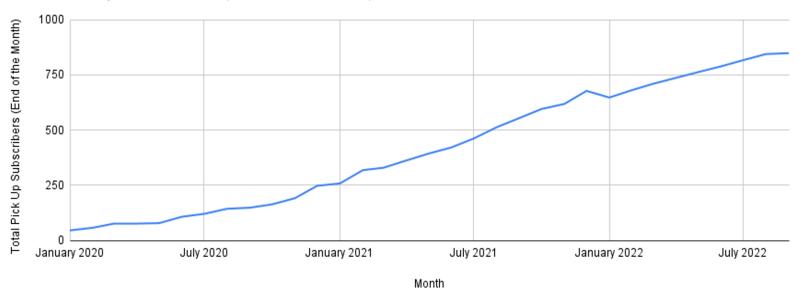
January 2021

Month

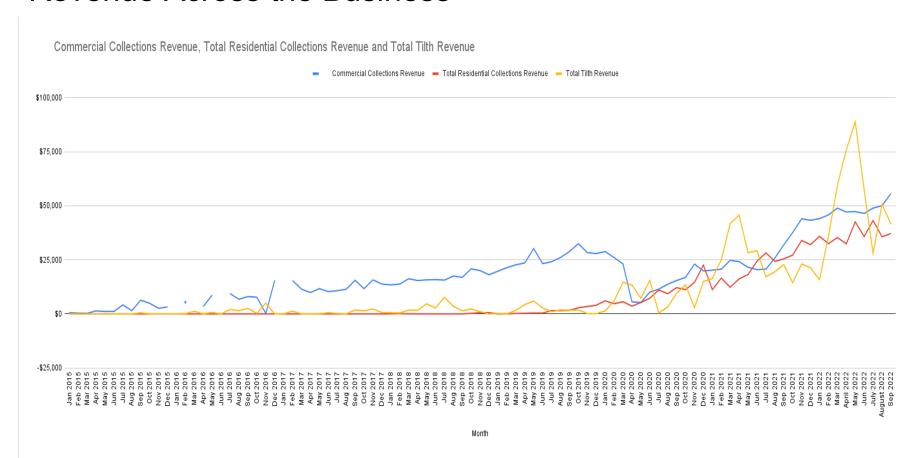
January 2022

## Residential Curbside Growth

Total Pick Up Subscribers (End of the Month) vs. Month



#### Revenue Across the Business



### No metric for tons of foodscraps processed?

We are not composting our own material right now- scaling composting has come in fits and starts, and with A LOT of set backs.

Here are some iterations of what that has looked like:



A tale of three sites:

## De-coupling soil blending, composting, and hauling

- -Building tipping fees into our hauling business model means we are not relying on needing to process any of that material ourselves.
  - -This is a particularly useful option for non-NOP material
  - -Without a very established composting operation, composting all our own scraps is a vulnerable approach
- -Partnering with a larger operation to make our compost has allowed us to bridge a gap in scale that we could not
  - -Provided essential material for our soil blends, allowing us to scale soil blend production and revenue as well as focus our resources on scaling soil blends
- -We will likely continue to have a hybrid approach that includes transferring non-NOP scraps to another composter, leveraging their scale through partnership to bridge demand gaps for compost, and composting as much as possible ourselves

# Why scale?



To rescue more foodscraps?

To reach a larger community?

To achieve profitability?